

Memorial Mission Statement

This Memorial remembers and honors the thousands murdered in this savage attack on our democracy, the endurance of those who survived, the courage of those who risked their lives to save others and the compassion of those who supported us in our darkest hours. May it reaffirm our resolve to preserve our freedom and to end hatred, ignorance, intolerance and strife.

Guidance: Memorial Themes

Through a variety of symbolic and commemorative tributes and/or displays, the Families Advisory Council, as representatives of the families of victims killed on September 11th, 2001, wish the memorial to incorporate the following themes:

Remembrance- of those who died,

Recognition- of the courage of all those who helped during all phases of this event, and those who fought terrorism afterwards, with a special tribute to the spirit and unity that characterized the response of the community, the nation and the world following the attacks,

Reverence & Respect- conveyed through powerful, awe-inspiring imagery that creates a sense of reverence for the place of this tragic loss and respect for the remains interred here,

Compassion and Inspiration-to enable visitors to understand the tragedy of the lives lost and dreams unfulfilled and to inspire them to work to end hatred, ignorance, intolerance and strife.

Reflection on the historical context—honest and forthright portrayal of the events surrounding the September 11th attacks and the 1993 World Trade Center bombing, including how they were planned and carried out by Islamic terrorists whose goals were to strike at our nation's basic values and institutions, and how the nation responded and recovered in the aftermath of this tragedy.

Program Elements

Elements below have been grouped according to whether they are associated with the *Memorial* program or whether they are associated with other “*Memorial Development Areas*”. This programmatic grouping is based on a distinction that the *Memorial’s* primary purpose is associated with the remembrance of the victims of the attacks with the other important themes of the Mission Statement being addressed by program elements in the surrounding *Memorial Development Areas*. The overall design and functionality of the *Memorial* and related *Memorial Development Areas* will need to be closely coordinated with other site developments, infrastructure and the opportunities for three-dimensional site development. All symbols and displays shall be enduring in form and content and appropriate to the culture and environment of New York and our nation. Important program elements and features should include the following:

Memorial Elements:

1. Identification by name each victim of the September 11 attacks that occurred in New York, Washington DC, and Pennsylvania,
2. A tomb for the internment of unidentified remains
3. An area for quiet visitation and contemplation near the area of internment
4. Specific delineation of the footprints
5. Restoration of the memorial honoring the victims of the 1993 terrorist bombing of the World Trade Center

Other Memorial Development Area Elements:

1. Symbolic acknowledgement of injured survivors of the September 11th attacks in New York, Washington DC and Pennsylvania,
2. Symbolic acknowledgement of all who aided in rescue, recovery and healing
3. Symbolic elements to enhance the memorial experience such as the return of the Fritz Koenig globe sculpture, the iron cross and eternal flame from Battery Park, possible water features, tributes in lights, trees, and other greenery and landscaping appropriate to the surroundings,
4. Special displays and memorial areas suitable for children, both physically and cognitively,
5. Information displayed in an area, preferably in a museum-type setting which includes
 - a) commemoration of the victims as individuals-family members, friends, co-workers,

neighbors, and members of their communities, b) historical information on the World Trade Center and surrounding area and c) historical information of the events of September 11 and its aftermath,

6. Elements illustrative of the extent of the attacks (i.e. section(s) of the WTC building façade, retaining the adjacent damaged building façade, sections of WTC steel structure, access to the exposed slurry wall) and some way of commemorating the size and scale of the Twin Towers and its unique features (i.e. Windows on the World, etc.)
7. Elements symbolizing the international impact of the attacks (i.e. victims from over 90 different nations),
8. Facilities to serve the visiting public and a common meeting areas for Memorial-related events
9. Areas allowing for remembrance and recognition in the form of spontaneous expressions (i.e. people leaving mementos and other personal items).

Design Guidelines

1. The Memorial should be the centerpiece of the 16-acre site and should drive the design of other site development.
2. The *Memorial* design should reflect the recommendations of the Families Advisory Council with input from other advisory councils and a community review process.
3. The elements of the *Memorial* are expected to encompass both indoor and outdoor spaces and take advantage of the both on-grade and below-grade areas of the site. Access, circulation, and public spaces that are appropriate to the needs of the different elements of the *Memorial* should be incorporated and integrated with other on-site developments.
4. The entire 16-acre WTC site shall be considered to be part of a “*Memorial Development*.” Buildings, signage, site features, transportation facilities and anything constructed or operated within the boundary of the entire 16-acre WTC site should be done in accordance with “*Memorial*” design and operation standards for both immediate development and any future modifications and should preserve a sense of dignity and respect to the *Memorial* areas. (i.e. street vendors of 9/11 memorabilia should be prohibited from the 16-acre area). There should be distinct entranceways that transition the visitors from the surrounding development into the *Memorial*.

5. While the entire 16-acre site should be viewed with reverence, the area between Vesey to the north, Liberty to the south, West Street to the west and demapped Greenwich to the east, from bedrock to infinity above, with the exception of the pre-existing PATH tracks, should be the primary location of the *Memorial* elements and should not include areas of commercial development unrelated to the *Memorial* to the greatest extent possible without compromising the reverence of the site.
6. The *Memorial* tomb element may require a large structure, which may be located either inside or outside. This structure will require a number of special features to be determined in conjunction with the Medical Examiner's Office, who will continue to need access should technology improvements allow further opportunity for identification.
7. Depending on the overall arrangement of the site, the possible extensions of Greenwich, Fulton, Dey, Cortland or any other proposed street may present unacceptable intrusions into the *Memorial* areas. Specific consideration should be given to limiting these access ways only for pedestrian, service, or emergency vehicular traffic. Access by service vehicles must be limited so as not to disrupt the reverence of the *Memorial* area. For any roadways that need to be located within or around the *Memorial* area, special noise reduction features should be incorporated including berms and buffers if required.
8. The *Memorial* elements may include a diverse grouping of facilities with different support requirements. It is expected that both at-grade and extensive below-grade infrastructure will be needed. It is imperative that this infrastructure as well as transportation facilities required by the *Memorial* be supportive of the stated themes and environment of the *Memorial*. Specifically, bus, motorized or vehicular traffic intrusions into or adjacent to *Memorial* areas should be minimized. The location of the new or rebuilt subway and PATH stations, as well as any new tracks, should be kept outside the quadrant described in #5 above in order to avoid circulation conflicts that would detract from the *Memorial* experience. If it is ultimately determined that the permanent, rebuilt PATH station cannot be located outside the quadrant, it should be located outside the footprints, which is the area previously occupied by the North and South towers as well as the Marriott Hotel, from bedrock below to infinity above.
9. The *Memorial* elements should provide for both outside areas that are always accessible and inside areas with controlled and secure access. The *Memorial* should be designed for year round and evening use.
10. The *Memorial* in every respect should embrace design excellence. The designer of the *Memorial* and its associated elements should be selected as a result of an international design competition. The design selection jury (i.e. recommended 10 member maximum) should include at least two members of the Families Advisory Council to be elected by Family Advisory Council members...

11. The design concepts and the interpretive aspects of the *Memorial* should be designed to withstand the test of time. The designer should strive to incorporate architecture, symbolism and features that will be relevant for future generations. For outside elements, particular attention should be given to the sight lines so that visitors approaching the site from any direction are impressed with its aesthetic magnificence. For inside areas, particular attention should be given to developing spaces appropriate to the symbolism and theme associated with the element. Design features and all facilities should incorporate materials and systems that are appropriately designed for “monumental” long life standards so as to withstand the elements, the expected visitor’s traffic, and the city environment that surround it.

12. All development within the 16-acre Memorial site area, the design and operating standards for all building construction and operation must be in compliance with federal, state and local building codes—particularly in the areas of life safety. Furthermore, any high-rise buildings (i.e. over 30 stories) must not only be in compliance with all existing life safety requirements but also serve as a nationwide “model” for improvements in high-rise life-safety. Specifically, building structural integrity must be preserved through a combination of redundant structural design, fire protection and smoke evacuation systems; safe egress must be ensured for both the occupants that survive the initial event and access by emergency workers through a combination of redundant, secure and accessible stairwells or a highly-protected emergency elevator system; emergency communication systems must be operable and accessible by those in need; building and operation procedures must include roof top evacuation methodologies. Oversight of compliance with these enhanced building safety standards will be provided by a Special Design Review Committee consisting of officials from the New York City Fire Department, other local building officials, and a designated representative from the Families Advisory Council. The City will be requested to withhold issuance of any building permit until a thorough review and approval is provided by this oversight committee to ascertain compliance with an enhanced high-rise safety standard.